

Pitchbook — Grigshaw Research

All figures in \$USD Last Updated: 7-31-2024

Executive Summary — Basic Thesis



In the words of the brilliant Warren Buffet, "Money is attracted to patient people."

AMG Critical Minerals, backed by an all-star management team, stands as a unique gem in the metals & mining industry. Its ESG-oriented emphasis on sustainability, industry-leading ROIC rate and attractive valuation with a nearly 70% upside make it a noteworthy investment.

A key producer of metals like silicon, AMG is poised for growth in the booming A.I. sector as a crucial supplier of the materials that are the backbone of modern science.

Despite recent decline from a crash in lithium prices, the metal is nevertheless critical in electric vehicle production—an already-established market that is only set to expand further in the next 10 years.

Therefore, considering their future-proof stake in A.I. and electric vehicles, along with their explicit dedication to forward-thinking environmental goals, AMG Critical Minerals is an undervalued diamond of a stock.

It is only a matter of patience as we await the company to reach its full potential.

Operations | Divisions | Revenue Breakdown | Management

Overview of Operations

- AMG Critical Minerals (AMG) is a leader in the production of specialty metals like lithium, vanadium, and titanium.
- 39 production and mining sites worldwide

Management Profile (CEO & CFO)



Dr. Heinz Schimmelbusch, CEO Former CEO of Metallgesellschaft AG, one of Germany's former biggest industrial conglomerates

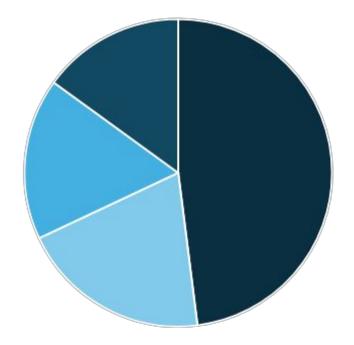


Jackson Dunckel, CEO o Former J.P, Morgan **Chase Executive Director**, key player in several Private Equity firms

Divisions & Responsibilities

- Mining and production is spread across the three divisions of **AMG**
 - AMG Lithium
 - Produces **lithium** critical to the batteries used in electric vehicles (EVs)
 - Spodumene mines in Brazil (key lithium source)
 - **AMG Vanadium**
 - Produces vanadium, titanium, and ferrovanadium used in **spacecraft**, **nuclear reactors**, **aircraft**
 - "The metal we can't do without but don't produce"
 - **AMG Technologies**
 - Produces avant-garde metals like silicon and graphite used in **CPU and GPU production for A.I.**

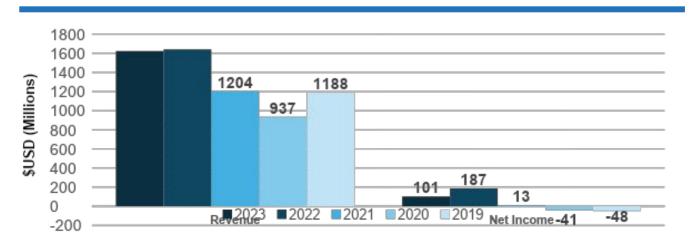
% OF REVENUE BY PRODUCT



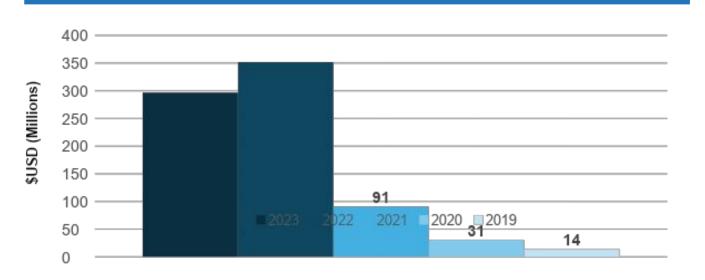
Company OverviewRevenue | EBITDA | Free Cash Flow

AMG

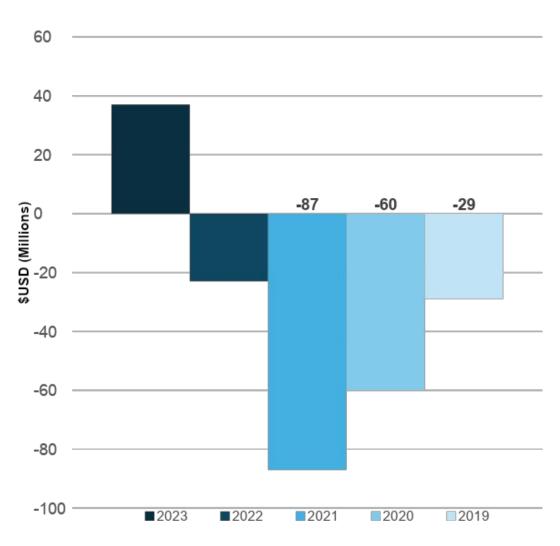
Revenue & Net Income (5yrs)



EBITDA (5yrs)



Free Cash Flow (5yrs)



Industry Overview Scope | Lithium | Vanadium | Silicon

AMG

Industry Scope

- Mining, processing, and selling metals
- Growth driven by rising finished metals prices (e.g. lithium, titanium), demand surges

Industry Characteristics

- Capital-intensive (equipment, processing, acquisitions)
- Low margins
- Product domination by firm



DOMINATION

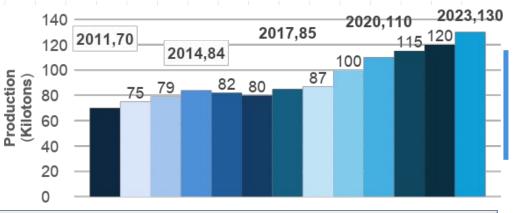




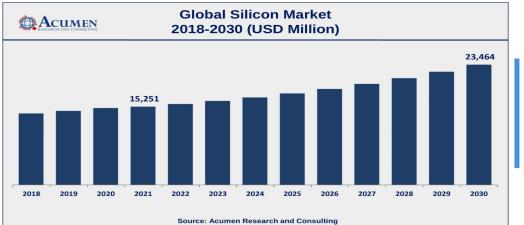
PLATINUM DOMINATION



Lithium
Production +
Forecast
(via Statistica)



Vanadium Production 2011 - 2023



Silicon Market Value + <u>Forecast</u> (via ACUMEN)

Valuation — Executive Summary Discounted Cash Flow Analysis (DCF) Overview



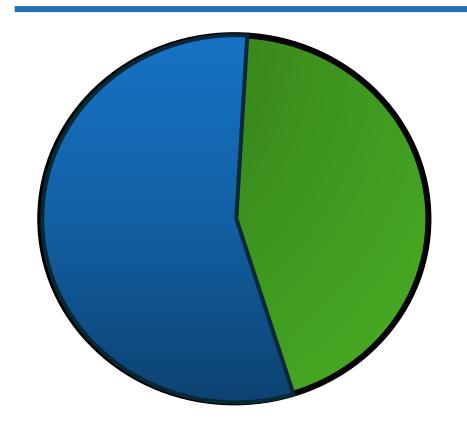
AMG CRITICAL MINERALS DCF

Ticker Date AMG 2024-07-30 Implied Share Price Today's Share Price \$30.54 \$18.05

Upside (Downside)

69.2%

Summary:



69.2%

UNDERVALUED

Current Price: \$18.05 Implied Price: \$30.54





Analysis of AMG Lithium



GOAL: Gain a more accurate perspective with regards to forecasting





Analysis of AMG

Vanadium		
	AMG VANAD	UM
2022 AVG SPOT PRICE \$/LB	2023 AVG SPOT PRICE	APRIL 2024 AVG SPOT PRICE
\$ 23 \$	17	\$ 12
Change %	-26	-29%
Q1 2023 REVENUE (\$USD MIL)	Q1 2024 REVENUE	KEY DRIVERS
\$ 194 \$	165	Price V Volume <>
	SITUATION ANALYSIS IMP	ACT ON REVENUE

- New Nuremberg titanium plant to be completed in H2 2024
- Prices expected to decline throughout 2024
- ✓ Sales are still exploding | +45% sales in ferrovanadium sales alone (2023)

BOTTOM LINE IMPACT ON STOCK

✓ Even with declining prices + waning volume, AMG's strong fundamentals and iron grip on the market allow them to prosper—a testament to their corporate strength

GOAL: Gain a more accurate perspective with regards to forecasting





Analysis of AMG

	•			
			AMG TECHNOLOGIES	
2022 AVG SP	POT PRICE \$/MT		2023 AVG SPOT PRICE	APRIL 2024 AVG SPOT PRICE
\$	4,787	\$	3,041	\$ 2,800
	Change %		-36%	-89
Q1 2023 REVE	ENUE (\$USD MIL)		Q1 2024 REVENUE	KEY DRIVERS
\$	125	\$	155	Price ^ Volume <>
			SITUATION ANALYSIS IMPACT ON R	REVENUE
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- TREMENDOUS growth in A.I. and chip-making, all require silicon for CPU/GPU production
- AMG has a critical stake in the new frontier of technology
- ✓ Only growing division of AMG In 2024

BOTTOM LINE IMPACT ON STOCK

√ As silicon + graphite prices recover with the further explosion of A.I. and CPU/GPU demand,

AMG has an important role in the supply chain

√ This higher demand obviously has bullish implications on AMG stock

GOAL: Gain a more accurate perspective with regards to forecasting





Income Statement		2019	202	0	2021	2022		2023	2024	2025	202	5	2027	2028
Revenue	\$	1,189	\$ 937	\$	1,205	\$ 1,643	\$	1,626	\$ 1,320	\$ 1,530	\$ 1,805	\$	2,112	\$ 2,350
% growth		ē	-21	6	29%	36%		-1%	-19%	16%	189	6	17%	11%
EBIT (loss)		(\$27)	(\$12) \$	48	\$ 307	\$	243	\$ 90	\$ 166	\$ 160	\$	208	\$ 220
% of sales		-2%	-1	6	4%	19%		15%	7%	11%	99	6	10%	9%
Taxes (tax benefits)		(\$5)	\$11	J	\$9	\$84		\$95	\$ 32	\$ 60	\$ 57	\$	75	\$ 79
% of EBIT		19%	-93	6	18%	27%		39%	36%	36%	369	6	36%	36%
Cash Flow Items		2019	202	0	2021	2022		2023	2024	2025	202	5	2027	2028
D&A	\$	42	\$ 44	\$	44	\$ 45	\$	55	\$ 40	\$ 46	\$ 54	\$	63	\$ 70
% of sales		4%	5	6	4%	3%		3%	3%	3%	39	6	3%	3%
CapEx	\$	79	\$ 137	\$	178	\$ 190	\$	168	\$ 220	\$ 382	\$ 530	\$	497	\$ 399
% of sales	*	7%		2,5	15%	12%	-	10%	17%	25%	299		24%	17%
Change in NWC		\$160	\$43		(\$153)	(\$224)		(\$88)	(\$140)	(\$184)	(\$253)	(\$258)	(\$299)
% of sales		13%	5	6	-13%	-14%		-5%	-11%	-12%	-149	6	-12%	-13%

Notes

- •Little analyst coverage for such a small company (no access to FactSet / CapitalIQ)
- •2024, 2025: Declining lithium price forecasts weigh down revenues
 - **2024:** Completion of strategic acquisitions to strengthen network of European mines and manufacturers, like buying a controlling stake in Savannah Resources | CapEx impacted by money put into maximizing Brazilian lithium mine production
- •2026: Completion of project to cover entire lithium supply chain from extraction to battery production + securing deals with European automobile manufacturers | High maintenance costs for renovations of older plants to align production with sustainability goals—both impact CapEx, NWC, revenue
- •Changes in NWC and CapEx inflated by high debt (\$350M+ for new Nuremberg facility)





DCF	2019	2020	2021	2022	2023	20	24		2025	2026		2027	2028
Revenue	\$ 1,189	\$ 937	\$ 1,205	\$ 1,643	\$ 1,626	\$ 1,3	20	\$ 1	,530	\$ 1,805	\$	2,112	\$ 2,350
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% of EBIT	19%	-93%	18%	27%	39%	3	6%		36%	36%		36%	36%
EBIAT	(\$22)	 (\$23)	\$39	 \$223	\$148	\$	57		\$107	\$102		\$133	\$141
D&A	\$ 42	\$ 44	\$ 44	\$ 45	\$ 55	\$	10	\$	46	\$ 54	\$	63	\$ 70
% of sales	4%	5%	4%	3%	3%		3%		3%	3%		3%	3%
CapEx	\$ 79	\$ 137	\$ 178	\$ 190	\$ 168	\$ 2	20	\$	382	\$ 530	\$	497	\$ 399
% of sales	7%	15%	15%	12%	10%	1	7%		25%	29%		24%	17%
Change in NWC	\$160	\$43	(\$153)	(\$224)	(\$88)	(\$1	10)	(5	\$184)	(\$253)		(\$258)	(\$299)
% of sales	13%	5%	-13%	-14%	-5%	-1.	1%	1000	-12%	-14%		-12%	-13%
Unlevered FCF	(\$224)	(\$148)	\$67	\$386	\$218	\$	16		(\$46)	(\$121)	i i	(\$43)	\$111
Present Value of FCF							15		(39)	(93)		(30)	72

Notes

•2028 surge in cash from final maturity dates for revolving loans, beginning operations in new facilities (moving to maximum output/production) + completed renovations to meet sustainability goals



WACC	
Debt	690
% Debt	54%
Cost of Debt	5%
Tax Rate	18.0%
Equity Value	581
% Equity	46%
Cost of Equity	15.2%
Risk Free Rate	4.31%
Beta	1.621
Market Risk Premium	11%
Debt + Equity	1,271
WACC	9.15%

Share Price	\$ 30.54
Shares	32.37
Equity Value	989
- Debt	\$690
+ Cash	581
Enterprise Value	\$1,098
Present Value of Terminal Value	1,173
Terminal Value	1,817

Current Price: \$18.05 | Implied Price: \$30.54





Base Case

More Optimistic

Less Optimistic

					WA	ACC			
		8.6%	8.8%	9.0%		9.2%	9.4%	9.6%	9.8%
	2.25%	\$ 30.30	\$ 28.89	\$ 27.56	\$	26.32	\$ 25.14	\$ 24.04	\$ 22.99
	2.50%	\$ 31.78	\$ 30.26	\$ 28.84	\$	27.51	\$ 26.26	\$ 25.09	\$ 23.98
	2.75%	\$ 33.38	\$ 31.75	\$ 30.23	\$	28.80	\$ 27.46	\$ 26.21	\$ 25.03
TGR	3%	\$ 35.13	\$ 33.37	\$ 31.72	\$	30.19	\$ 28.76	\$ 27.42	\$ 26.16
	3.25%	\$ 37.04	\$ 35.13	\$ 33.35	\$	31.70	\$ 30.16	\$ 28.72	\$ 27.37
	3.50%	\$ 39.13	\$ 37.05	\$ 35.13	\$	33.34	\$ 31.68	\$ 30.13	\$ 28.69
	3.75%	\$ 41.45	\$ 39.17	\$ 37.07	\$	35.13	\$ 33.33	\$ 31.66	\$ 30.11

More Optimistic

More Optimistic

Note: Due to Excel rounding errors, all figures slightly deviate from the \$30.54 reality





Base Case

More Optimistic

Less Optimistic

						WA	CC						
		8.6%	8.8%		9.0%		9.2%		9.4%		9.6%		9.8%
	\$ 850	\$ 0.51	\$ 0.19	-\$	0.12	-\$	0.40	-\$	0.66	-\$	0.90	-\$	1.13
	\$ 1,350	\$ 12.05	\$ 11.25	\$	10.50	\$	9.80	\$	9.15	\$	8.54	\$	7.97
	\$ 1,850	\$ 23.59	\$ 22.31	\$	21.11	\$	20.00	\$	18.96	\$	17.98	\$	17.07
2028 Revenue	\$ 2,350	\$ 35.14	\$ 33.37	\$	31.73	\$	30.20	\$	28.76	\$	27.42	\$	26.16
	\$ 2,850	\$ 46.68	\$ 44.43	\$	42.34	\$	40.40	\$	38.57	\$	36.86	\$	35.26
	\$ 3,350	\$ 58.22	\$ 55.49	\$	52.96	\$	50.59	\$	48.38	\$	46.31	\$	44.36
	\$ 3,850	\$ 69.76	\$ 66.56	\$	63.57	\$	60.79	\$	58.19	\$	55.75	\$	53.46

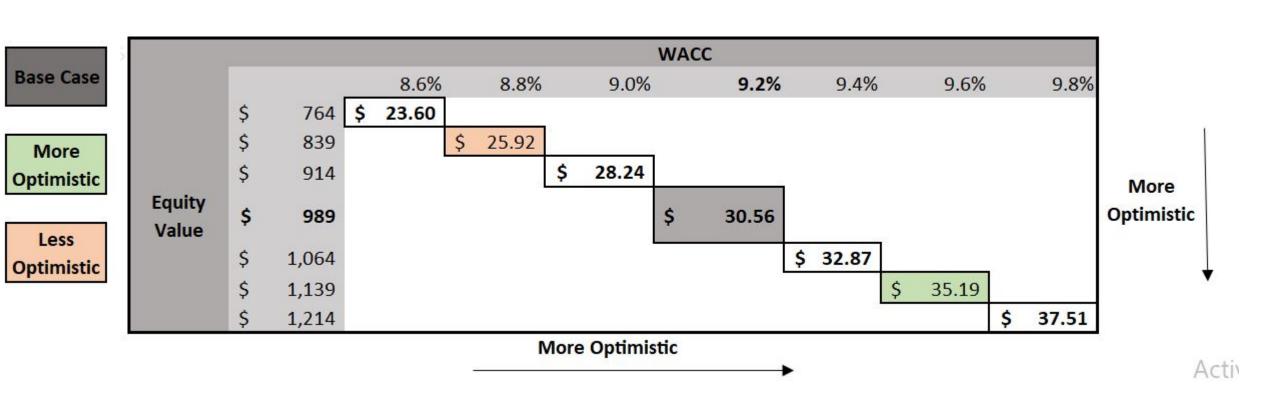
More Optimistic

More Optimistic

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Investment Thesis

Four Key Points











Investment Thesis

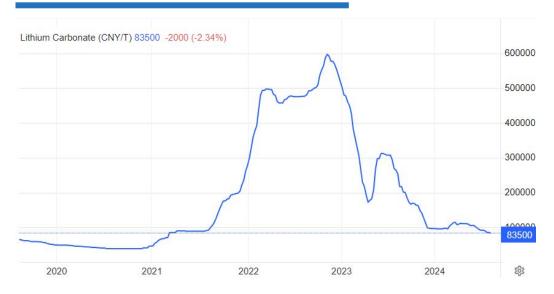
Stake in the Lithium Market | Electric Cars

AMG

Lithium

- Key metal in all EV batteries
- United States
 - Projected for 60% of all sales to be EVs by 2030 (Environmental
 Protections Agency)
 - Biden-Harris administration laws to push EV usage
- China
 - BYD Auto overtakes Tesla Inc. in sales
 - 60% of cars sold in 2023 were EVs
 - Slowdown to projected 45% in 2024
- Europe
 - 25% of 2023 car sales made of EVs
 - 22% in 2022—growth
- Between regulations pushing for their sale + clearly expanding market,
 AMG's stake in the lithium market is a totem of its long-term potential
 - ✓ The firm has negotiated deals to supply lithium to several European EV automakers

Lithium Pricing



Recent crash—potential for turnaround with new regulation + market demand.

AMG

Valuation

- Stock crash due to lithium's decline leading to poor Q2 2023 earnings
 - Likely an overreaction—poor earnings and bad news do not taint a fundamentally strong company
 - Attractive low price considering fundamentals | 70% Upside



Sustainability

- Caters to ESG investing and long-term fundamental sustainability—a cornerstone of AMG's principles to success
- Strict emphasis on recycling
 - 37% of waste recycled 2023, 23% growth from 2022
 - 56% of production comes from recycled products
- Growing while reducing energy consumption
 - 2022: 3,458 terajoules (TJ) of energy used
 - 2023: 2,367TJ used, 31% decline YoY

Cage drop kills 11, injures 72 at at Implats Rustenburg platinum mine

Litigation | White Collar Crime | Social Impact | Regulatory Oversight | Exploration & Production

Glencore sentenced to pay \$700 million in US after bribery guilty plea

- Straying from controversy (see articles right via *Reuters*), positive community impact
 - **No** major involvement in scandals, government controversies etc... since inception
 - 6000+ volunteer hours done on behalf of their workforce in 2023



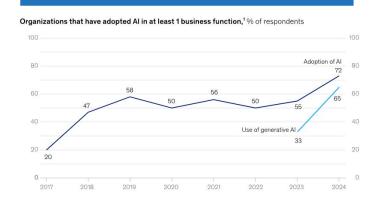
AMG

Silicon & Graphite

Future-proofing

- Key role in avant-garde sciences as a supplier of **silicon** and **graphite** used in:
 - Solar panels
 - Semiconductors
 - Most important component in parts (CPUs, GPUs) used to power A.I. algorithm
- The presence of A.I. in future everyday life is explicitly growing.
 - >30% of American companies using A.I. in everyday business, 10% in the E.U.
 - AMG will be able to take advantage of this growth as they supply the metals needed to power modern science
 - It is a matter of patience for their key role in this new frontier of technology to be realized, driving investor faith in the company

A.I. Use

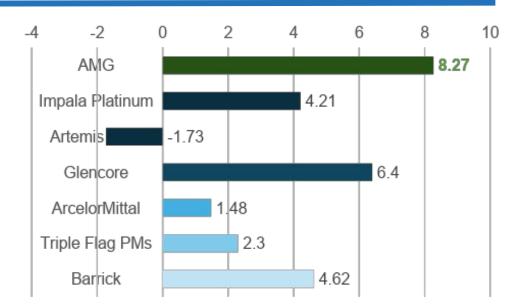


- Trillion-dollar companies like **Nvidia** have made their fortunes off A.I. use in data centers and industrial processor (CPU/GPU) sales.
 - This technology is powered by one mineral, the foundation of today's tech: <u>silicon.</u>

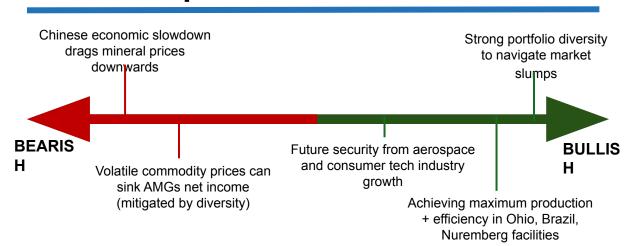
CEO Dr. Heinz Schimmelbusch

- Former CEO of Metallgesellschaft AG (Germany's biggest industrial firm) until its collapse in the 1990s
 - Falsely blamed for the firm's collapse after shaping it into a wildly successful colossus conglomerate
 - 1990s 2000s: Redefined personal image, growing the 10+ firms that eventually merged into AMG
 - "Comeback" to metals & mining
- Long-term mindset, focused on patience for future prosperity in spite of short-term decline
- 3 Key Principals for AMG's Growth:
- 1. Efficiency
 - o <mark>8% ROIC</mark>
- 2. Sustainability
 - ESG focus (see ESG statistics)
- 3. Diversity
 - Maintain profitability in market decline:
 - +23% vanadium volume despite 30% decline in price
 - All divisions profitable, even during metals industry slump (Figures from Q4 2024–diversity case study)





Outlook Upon AMG's Future





Management | CFO | COO | Supervisory Board | Outlook

CFO Jackson Dunckel

Experienced investment banker, PE fund leader in industrials

COO Eric Jackson

Extensive time in finance, metals & mining, management

Supervisory Board

Michael Connor

Chief Corporate Development Officer
Finance, economics experience

Dr. Steve Hanke

Chairman Economist

Willem van Hassel

Vice-Chairman

Legal realm experience, former <u>President of</u> Netherlands Bar Association

Dr. Donatella Ceccarelli

Board Member

Board Member

Finance experience

Herb Depp

Key experience in

aerospace technologies

Warmolt Prins

Board Member

Accounting, business management

experience

Dr. Anne Roby

Board Member
Engineering, R&D
experience

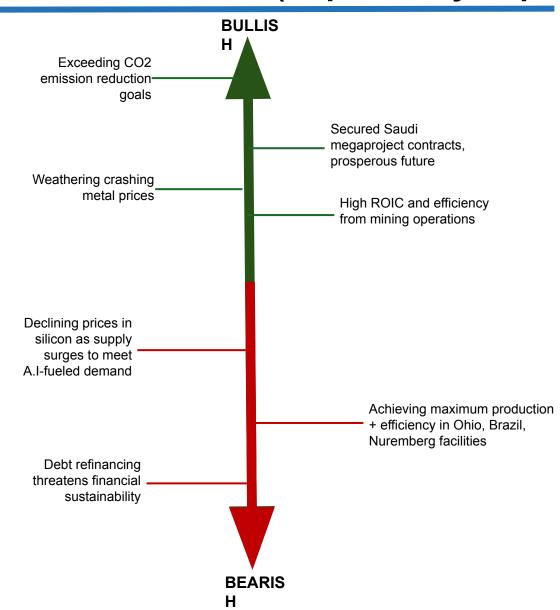
Dagmar Bottenbruch

Board Member

VC fund leader, fundraising and capital management expertise



Collective Outlook (Supervisory Report)



Risk Overview

Risk Matrix



		AMG Critical Minerals – Risk Matrix
Highly		
Likely		Further decline in mineral prices Mitigation: Diversification, possible turnaround
		Further decrease in EV consumption Mitigation: Persevering
		Increase in debt from expansion Mitigation: Partially offset by greater cash flow from expanded productions Mitigation: Strict emphasis on ESG
Not	EV Industry collapse due to government policy (Trump in U.S.)	(Brazil mine) (sustainability, eco-friendliness) Controversy; Scandal; Worker's Strike
Likely	Mitigation: Universal nature of lithium consumption (consumer tech, aerospace)	Mitigation: Strict emphasis on ESG (responsible governance, working conditions)
	Low Impact	High Impact